

## Baseline Analysis of Best Practice Implementation of the Aboriginal and Torres Strait Islander Child Placement Principle Western Australia

**April 2018** 

## Introduction

This resource presents a baseline analysis of the progress of Western Australia in implementing the full intent of the Aboriginal and Torres Strait Islander Child Placement Principle (ATSICPP) with reference to the best practice approach set out in <u>Understanding and Applying the Aboriginal and Torres Strait Islander Child Placement Principle – A Resource for Legislation, Policy, and Program Development.</u>

The baseline analysis considers the alignment of the five elements of the ATSICPP – prevention, partnership, placement, participation, and connection – with five interrelated system elements – legislation, policy, programs, processes, and practice. However, as the analysis reveals, there is significant interconnectedness and intersectionality of both the ATISCPP and system elements. Further, piecemeal compliance with a single or even several elements does not, and cannot, lead to the full realisation of the ATSICPP. Instead it is clear that holistic processes of reform are required to ensure full implementation and compliance with the ATSICPP's intent to keep Aboriginal and Torres Strait Islander children safely connected to their families, communities, cultures, and country.

It is important to note that the baseline analysis has a particular focus on child safety, protection, and family support service systems and the work of government departments with primary responsibility for those systems, and so has some limitations to its scope. For example, the prevention element of the ATSICPP covers a broad scope of systems and multiple departmental responsibilities for universal service provision in areas such as health, education, and disability; however, these broader support systems are largely outside the scope of this review. Another important caveat is that the analysis is based on available documentation gathered through a desktop review and requests to state and territories for relevant documentation.

The development of this resource – and equivalent analyses for each state and territory jurisdiction – has been guided by the work of the Aboriginal and Torres Strait Islander Working Group established under the *Third Three-Year Action Plan 2015-2018* for the *National Framework for Protecting Australia's Children 2009-2020*. The Working Group is tasked with ensuring implementation of the ATSICPP throughout the Third Action Plan and as part of this work seeks, through the current analyses, to establish the current status of implementation in each state and territory in order to track and measure progress towards enhanced implementation.

## Overview - Western Australia

Western Australia meets some best practice elements of the Aboriginal and Torres Strait Islander Child Placement Principle and with the current overhaul of its child protection system, including periodic review of its child protection legislation, there is opportunity for the Department of Communities (Department) and Western Australian (WA) Government to make some significant commitments and to continue further reform.

Western Australian legislation does recognise the right to self-determination, preferences supporting families and notes the importance of contact with family and cultural identity, particularly for Aboriginal and Torres Strait Islander children. However, there is limited alignment with elements of the ATSICPP. In particular, the provisions relating to participation of Aboriginal and Torres Strait Islander children, families, and community organisations in decision-making are weak in that they do not mandate participation or even efforts to enable or facilitate participation. The accompanying policy, programs, and processes could similarly be strengthened to support family or community participation. A significant amount of consultation across decisions, such as placement and case planning, is provided only internally in the Department, by Aboriginal Practice Leaders in all district offices.

As part of the reform agenda, the WA Government has already made commitments strongly aligned with several elements of the ATSICPP. There are commitments to preventing entry into out-of-home care (OOHC), shifting focus to prevention and early intervention, reducing the rate of over-representation of Aboriginal and Torres Strait Islander children in OOHC, and developing partnerships with Aboriginal and Torres Strait Islander Community Controlled Organisations (ACCOs). The commitment to cultural support planning, even though it is currently not mandated by legislation, will require a cultural plan for all Aboriginal and Torres Strait Islander children in OOHC and stronger child, family, and ACCO participation in their development, implementation, and monitoring.

The Department has recently concluded a periodic review of the *Children and Community Services Act 2004*, making numerous recommendations for legislative and non-legislative change. These include some important recommendations supporting the ACCO sector and ACCO, child and family participation in decision-making. The review did not recommend legislated expedited permanency planning processes that go against principles of stability for Aboriginal and Torres Strait Islander children and that would be occurring in a context with few culturally safe and appropriate supports for Aboriginal and Torres Strait Islander families. However, the Department's policy nevertheless sets timeframes to promote timely decisions about long-term arrangements in the best interests of children. Long term arrangements include reunification to parents or long term stable care with extended family, or a foster carer. When a child needs to be cared for by an approved foster carer, maintaining connection to country, family, culture and community is an emphasis in care planning. The Department is undertaking a Permanency Planning Policy and Practice Review, which is examining all aspects of permanency planning, with a particular focus on strengthening practice to improve outcomes for Aboriginal and Torres Strait Islander children and families. This includes alignment with all five elements of the ATSICPP and a focus on relational permanence.

Additional reforms may be required to support a system that is aligned with the ATSICPP. The WA ACCO sector maintains in relation to the legislative review that the whole Act requires a rewrite rather than amendment. Whilst the legislation currently has a number of overarching general principles which also apply to Aboriginal children and families (s.7 to 10), as well as specific principles relating to Aboriginal and Torres Strait Islander children (s.11 to 14), the sector calls for an Act that has a stronger cultural focus across all sections. The WA child and family welfare ACCO sector requires proper recognition, prioritisation and resourcing. Capacity recognition and strengthening of the ACCO sector is required so that there can be progress towards delegated case management by ACCOs. More broadly, there

Refer for example to the Department of Communities: <u>Care Team Approach Practice Framework</u> pages 6 and 15 <u>Better Care, Better Services 2017</u> pages 7, 9 and 12 and Casework Practice Manual chapters: 3.4.1 Care planning - provisional care plans, care plans, and Viewpoint and 3.4.6 Child placement principle.

needs to be significantly more ACCO-designed, led, and delivered services throughout WA and throughout the continuum of child protection involvement, including as preventative and early intervention family supports, family participation facilitators, and representative participants in decision-making and in reunification/reconnection programming. The Western Australian ACCO sector also highlights the urgent need for greater accountability in relation to casework practice. Even where there appears to be appropriate legislation, policy, programs, and processes, enforceability or accountability requirements could be strengthened.

In Western Australia at 30 June 2016, 53.95 per cent of all children in OOHC were Aboriginal and Torres Strait Islander, making Aboriginal and Torres Strait Islander children 17.3 times more likely than non-Indigenous children to be in OOHC. This means that at that time, 5.9 per cent of all Aboriginal and Torres Strait Islander children in Western Australia were in OOHC. In terms of placement, only 52.6 per cent of Aboriginal and Torres Strait Islander children in OOHC were placed with Aboriginal and Torres Strait Islander relatives/kin or other relatives/kin.

<b>LEGISLATION</b> Refers to the <i>Children and Community Services Act 2004</i> (WA) unless otherwise stated				
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION
Western Australian legislation	Section 13 sets out the	Section 12(2) sets out the	Western Australian legislation	The Act recognises a child's
acknowledges the primary role	principle that Aboriginal and	hierarchy of placement so far	is relatively weak in mandating	best interests are determined
of parents, families, and	Torres Strait Islander people	as is 'practicable', prioritising	child and family participation	with reference to contact and
communities in safeguarding	should be allowed to	placement with the child's	despite a principle of the Act	connection to family and
and promoting the wellbeing of	participate with as much self-	family. The next preferred	stating that parents and other	culture (ss8, 9) and section
children and that the preferred	determination as possible in	placement is with an Aboriginal	significant persons should be	12(1) specifically states that th
way of achieving this is to	the care and protection of their	or Torres Strait Islander carer in	given opportunity and	objective of the ATSICPP is to
support parents, families, and	children.	the child's community, then an	assistance to participate in	maintain connections to family
communities (ss6, 9).	There is limited provision	Aboriginal or Torres Strait	decision-making (s9(j)).	and culture. However
In determining a child's best	however for partnership with	Islander person, and finally a	There is some allowance for	legislative provisions regarding
interests, the Act points to	Aboriginal and Torres Strait	non-Indigenous person who is	family participation: section 13	contact and cultural support
consideration of the effects of	Islander community	sensitive to the child's needs	refers to self-determination,	plans are weak.
separation from family, and the	organisations in decision-	and capable of promoting the	section 14 provides for kinship	Contact may be court ordered
need to maintain contact with	making.	child's ongoing affiliation with	groups to be provided with	on interim orders (s133) and
family, and cultural identity;	Section 14 provides that 'where	culture and family.	opportunity and assistance to	protection orders (special
specifically for Aboriginal and	appropriate' a representative	The recent statutory review of	participate in significant	guardianship) (s63), or
Torres Strait Islander children,	organisation should be given an	the Act recommended that the	decisions, and section 81	otherwise is specified by the
the need to maintain	opportunity and assistance to	placement hierarchy in section	allows for consultation with an	Department in provisional care
connections to lifestyle,	participate in decision-making	12 be amended to recognise	Aboriginal or Torres Strait	plans (s39) and care plans (for
culture, and traditions (s8).	in relation to matters that are	the importance of proximity to	Islander person who has	children in the Department's
The Act sets out that one of the	likely to have a significant	family, community and	relevant knowledge of the	care) (s89).
Department's functions and	impact on the life of a child.	country.	child, family, or community.	Care plans (s89) and provision
duties is to consider and	However, there are no	Before a placement decision is	The recent legislative review	care plans (s39) are provided

	LEGISLATION				
Refers to the Children and Community Services Act 2004 (WA) unless otherwise stated					
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION	
initiate, or assist in the	provisions or examples setting	made, section 81 requires	recommended that section 13	for in the Act, with provisional	
provision of social services –	out what are significant	consultation with an Aboriginal	be amended to provide that in	care plans required within 7	
such as preventative and	decisions, what are	or Torres Strait Islander	performing a function under	working days after the child is	
support services – to children,	'appropriate' circumstances,	Departmental officer, another	the Act, a person, court or	taken into care. However	
families, and communities	and who are 'representative	Aboriginal or Torres Strait	tribunal must observe that	consideration or reference to	
(ss 21, 32, 33B). When a	organisations'.	Islander person who has	Aboriginal people have a right	cultural needs is not required.	
protection order (supervision)	The legislative provision in	relevant knowledge of the	to participate in the protection	Both types of care plans do	
is in force – an order where the	relation to placement decisions	child, family, or community, or	and care of their children with	require documentation of	
child remains in the care of the	is stronger but still does not	an Aboriginal or Torres Strait	as much self-determination as	decisions about contact with	
parent/s, to be supervised by	necessitate the participation of	Islander agency that has that	possible.	parents and family	
the Department – the	a community representative	relevant knowledge.	Sections 32 and 33B provide	(ss39(1)(c)(ii) and 89(1)(c)(ii)).	
Department must provide all	organisation (such as an ACCO).	In relation to protection orders	that the Department may	As care plans are for children in	
services that it considers	Section 81 mandates	(special guardianship) – orders	arrange or facilitate a meeting	the CEO's care, a care plan is	
appropriate (s53).	'consultation' with an	that give parental responsibility	including parents and relatives	not legislatively required for	
	Aboriginal or Torres Strait	to a non-parent and not the	for the purpose of developing a	children subject to protection	
	Islander Departmental officer,	Department until a child is 18	plan to address ongoing needs	orders (special guardianship).	
	another Aboriginal or Torres	years of age – the Department	of the child.	The recent review proposes	
	Strait Islander person who has	must provide the court with a	The only provisions setting out	that a cultural support plan	
	relevant knowledge of the	report about the suitability of a	any type of family group	should accompany the reports	
	child, family, or community, or	proposed special guardian,	conferencing is for a court-	that the Department must	
	an Aboriginal or Torres Strait	having assessed suitability	ordered pre-hearing	provide to the Children's Court	
	Islander agency that has that	against the section 12 ATSICPP	conference that provide an	pursuant to sections 61 and	
	relevant knowledge. This	(s61(4)).	opportunity for family	143 when applying for	
	means that the decision-maker	The recent review also	members to discuss and agree	protection orders (special	
	may only consult with a	recommended that the	(or not) on applications before	guardianship) (Rec. 10). It also	
	Departmental officer, not a	Department be required to	the court (s136 and Regulations	recommends that a cultural	
	person or Aboriginal agency.	demonstrate its application of	that allow 'parties' to attend).	support plan should become a	
	Section 21 provides that one of	the section 12 placement-	The Act does provide that a	specific requirement as part of	
	the functions of the CEO of the	hierarchy in the section 61 and	child's (ss8, 10) and family's	a care plan under section 89	
	Department is to give particular	section 143 reports to the	views should be considered in	and decisions about cultural	
	consideration to the 'interests	Children's Court during	relation to reviewing care plans	support should be reviewable	
	and aspirations' of Aboriginal	proceedings, including	(s90).	by the Care Plan Review Panel	
	and Torres Strait Islander	consultations under section 81	Section 148 sets out how and	and the State Administrative	
		and other efforts it has made		Tribunal (Rec. 11).	

	LEGISLATION  Refers to the Children and Community Services Act 2004 (WA) unless otherwise stated						
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION			
	people.	to make placements in accordance with the hierarchy.	when legal representation for children is arranged. There is a requirement for family to be provided with adequate information to understand decisions and outcomes (s9(k)) and in court proceedings for the court to do all that is practicable to ensure parties understand proceedings (s153).	Furthermore, the review proposes the Act should include cultural support planning provisions similar to sections 176(3) and (5) of the Children, Youth and Families Act 2005 (Vic) that reflects a child's cultural support needs (Recc. 13).  Section 90 provides for review of the care plan within 12 months and in the course of review, for regard to be had to views expressed by the child, parents, carer and any other person the Department considers has a direct and significant interest in the wellbeing of the child.			

POLICY					
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION	
families most vulnerable to	partnership. <sup>7</sup>			connections to their family,	
their children entering OOHC	The Department has endorsed			community, land and culture in	
for intensive service provision,	an ACCO Strategy to 2022 to			accordance with the Aboriginal	
through the establishment of	increase opportunities for			and Torres Strait Islander Child	
district IFS teams. <sup>4</sup> The <i>EIFS</i>	ACCOs to deliver contracted			Placement Principle.'11	
Strategy and IFS Approach	child protection and earlier				
captures the work previously	intervention and family support				
delivered under the former	services to their communities.				
Family Support (Responsible	The ACCO Strategy focuses on				
Parenting) Framework. Senior	co-design, ACCO procurement				
Aboriginal Child	and ACCO capacity building.				
Protection/Field Officer	The current <i>Permanency</i>				
positions undertake case	Planning Policy and Practice				
management and work in	Review will involve targeted				
partnership with identified at	consultations with external				
risk families. They assist other	stakeholders (including ACCOs)				
workers in the IFS team to	on ways to improve cultural				
improve service responses for	planning and the partnership				
Aboriginal children and	element of the ATSICPP.				
families.					

PROGRAMS					
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION	
Family Support Networks are an alliance of community sector services and the Department that provide a common entry point to services so as to deliver earlier, targeted support to families. 12  They have been set up in the last year in Armadale, Mirrabooka, Geraldton and Fremantle.  Intensive Family Support Services both in relation to family preservation and family reunification also operate.  The EIFS Strategy supports the development of an Aboriginal In-Home Support Service to provide intensive in-home support to Aboriginal families with complex needs to divert them from the care system.  The service model, designed with the Aboriginal community, will be delivered by an ACCO from May 2018. 13  Funding for a new parent-baby support service specifically for Aboriginal parents (15-25 years) has been announced to support new babies to remain in their parent's care. The service model will be codesigned with ACCOs.	A 'representative organisation' or Aboriginal and Torres Strait Islander agency may be involved in placement or significant decision decision-making (see 'Legislation' above), however this is not through any formal program.  As set out above in the 'Policy' section above, the Department is exploring contract OOHC partnerships with ACCOs. 14	A 'representative organisation', Aboriginal and Torres Strait Islander agency, and family may be involved in placement decision decision-making, however this is not through any formal program. 15	A pre-hearing conference during the course of court proceedings may be ordered by the court and may involve the family (see 'Legislation' section above).  The 'Signs of Safety' meetings, set out in the Casework Practice Manual, provide an opportunity for family participation. <sup>16</sup> The meetings are part of a process of safety mapping and planning.  General legal services and Aboriginal and Torres Strait Islander legal services may provide government-funded legal advice and representation to children, parents and family members in child protection matters.	Care plans and cultural plans are to be developed with family at meetings (see 'Processes' section below).  In relation to family reunification programs – see 'Prevention – Programs'.	

PROCESSES					
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION	
			court intervention. Staff use a Getting Ready handbook (verbal and pictorial) to talk through the process with Aboriginal families.  For pre-birth planning the Department has commenced a project 'Getting Ready for Pre-Birth Planning' to increase the number of Aboriginal families actively participating and promote earlier collaborative planning. Early collaboration involves a partnership between the Department, an ACCO and the family.  The Aboriginal Services and Practice Framework outlines that in practice the legislative participation principles require a practitioner to meet with the family, develop a family genogram and explore family placement options. The Manual provides the most guidance for family participation in relation to care planning – families are to be invited to meetings, given notice of meetings and given the opportunity to provide information. 26	within 30 days of a child coming into care. Similar provisions exist for provisional care plans. For Aboriginal and Torres Strait Islander children, a cultural plan must be developed within 30 days of the child being placed in OOHC. Similar to the legislative provision, the Manual states that care plans must be reviewed at regular intervals not exceeding 12 months. As set out above, the review is to be inclusive of all parties. The Department's Care Team Approach Practice Framework aims to maintain and support a child's care arrangement and their continued connection to parents, siblings, their wider family, network, community and culture. The emphasis is to create stability and reduce the disruption to lifetime connections and increase naturally occurring networks that a child belonged to before coming into care. It provides that that development of a strong and secure cultural identity is integral to an Aboriginal child's wellbeing, and the care team must	

		PROCESSES		
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION
				promote and support this. An
				Aboriginal Practice Leader must
				be consulted when identifying
				care team members for an
				Aboriginal child, and where
				possible the majority of people
				in the child's care team should
				be Aboriginal. <sup>29</sup>
				In relation to reunification, the
				Manual states that 'assessment
				and planning about the
				likelihood of reunification must
				commence from the time the
				child enters provisional
				protection and care'. 30 The
				Department's Permanency
				Planning Policy similarly states
				that assessment regarding
				likelihood of reunification must
				begin when a child enters care,
				and further that permanency
				planning must involve parallel
				processes of reunification as
				the primary permanency plan
				and permanent care as the
				secondary permanency plan. 31
				At least monthly planning
				meetings are required with the
				family, safety network and key
				stakeholders to assess progress
				on the primary and secondary
				plan.
				The Permanency Planning
				Policy requires decisions about
				(whether to proceed with)

	PROCESSES					
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION		
				reunification within 12 months for children who enter provisional protection and care at less than three years of age, and within two years for all		
				other children. However, for children on a protection order (until 18), permanent care is the only permanency plan. 32		

	PRACTICE				
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION	
The proportion of Western Australian spending on intensive family support services and family support services in relation to total spending including on OOHC and other child protection services has been 11.96% in 12/13, 11.7% in 13/14, 10.7% in 14/15 and 11.2% in 15/16. 33 Of all children commencing an intensive family support service in WA within 2015-2016, only 33.5% were Aboriginal and Torres Strait Islander. This proportion is down from 34.6%	There are several active ACCOs in the WA child and welfare sector, however there has not been any government support for a state peak body. There has however, been financial assistance from government to set up the regional peak body – Noongar Child Protection Council – which does not deliver services but connects and refers families to ACCOs and advocates for the rights of Aboriginal children on Noongar country. Funding for the Noongar Child Protection	The proportion of Western Australian Aboriginal and Torres Strait Islander children placed with Aboriginal and Torres Strait Islander kin or other family, or an Aboriginal or Torres Strait Islander home- based carer has fallen from 67.3% at 30 June 2012 to 61.6% at 30 June 2016. <sup>38</sup> However, in terms of the first preferred placement, as at 30 June 2016 only 52.6% of children were placed with Aboriginal and Torres Strait Islander kin or family, a fall	There are no available statistics, reports, or reviews of the participation of children and families in decision-making, such as by pre-hearing conferences or 'Signs of Safety' meetings.  Feedback from the WA ACCO sector is that the 'Signs of Safety' meetings are not culturally safe or competent, with non-Aboriginal facilitators and decision-makers, and no decision-making ability for Aboriginal family.	82% of Aboriginal and Torres Strait Islander children and 87% of non-Indigenous children in OOHC have care plans in WA. <sup>41</sup> There is very little information available on reunification. Nationally, 38% of Aboriginal and Torres Strait Islander children admitted to OOHC in 2014-15 had been discharged by July 2016. <sup>42</sup> No other statistics, reports or reviews are available regarding reunification or reconnection of Aboriginal and Torres Strait Islander children in OOHC.	
in 2011-2012. <sup>34</sup> In Western Australia, Aboriginal and Torres Strait Islander children represented 53.95% of all children in OOHC at 30 June 2016, an increase from 47.47% as at 30 June 2012. <sup>35</sup> Aboriginal and Torres Strait Islander children were 17.3 times more likely than non-Indigenous children to be in OOHC at 30 June 2016, an increase from the rate of 12.9 times more likely as at 30 June 2012. <sup>36</sup> As at 30 June 2016, 5.9% of all Aboriginal and Torres Strait Islander children in WA were in OOHC, an increase from 4.4%	Council ends on 31 May 2018.  The Family Matters Statement of Commitment has not been signed following requests of the Family Matters WA Working Group.  The WA ACCO sector report that there was limited Aboriginal engagement and consultation in both the recent legislative review and development of recent prevention and early intervention programs. The Department reports: consultations held across the	from 54.7% at 30 June 2012. <sup>39</sup> Feedback from the WA ACCO sector is that in practice, placement decisions are made quickly in a way that dismisses placement with Aboriginal family or does not even seek to contact Aboriginal family before placement with non-relative strangers. In many cases, children are placed with an approved competent carer before being placed with family.  There are also reports and concerns that Department policy and processes for the approval of placements,	More broadly, as noted above in 'Processes', 'Signs of Safety' meetings, pre-hearing conferences, and pre-birth meetings are all managed and facilitated internally by the Department in a way that is not culturally safe, does not effectively enable and promote participation, and does not move towards self-determination.	The Department is working with key stakeholders to progress practice alignment in relation to Native Title for Aboriginal children in OOHC. This work will help strengthen Aboriginal identity and connection to country, family, culture and community for Aboriginal children in OOHC. Anecdotal evidence from the WA ACCO sector suggests that in many cases family are not involved in care planning, are not empowered or enabled to participate, and that completed care plans do not include cultural plans that detail how	

PRACTICE					
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION	
at 30 June 2012. <sup>37</sup> The WA ACCO sector reports that Family Support Networks (FSNs) have been functioning for more than a year but to date have failed to effectively engage the most at risk vulnerable Aboriginal families. The Department indicates that the 'Aboriginal Engagement Project' has been running for 8 months at the Mirrabooka FSN in conjunction with local Elders, the Looking Forward Project/Curtin University and MercyCare. Discussions are underway to expand the project to other FSN sites.  More broadly, the ACCO sector are concerned that programs do not in fact operate as either 'preventative' or 'early intervention' programs, and instead appear too late in the life of issues where families are on the cusp of having their children removed. The sector is also concerned that the new Aboriginal In-Home Support Services will not be able to effectively support families to deal with diverse and complex issues in the maximum identified 16-week period of	state in 12 Aboriginal community areas for the legislative review; statewide consultation for the Intensive Family Support Service; consultations in Perth metropolitan area and some regional locations for Family Care Support Service; and consultations in areas of service delivery for the Aboriginal In-Home Support Service and Family Support Networks. These 'consultations' were considered by some community sector members to be information sessions rather than opportunities to facilitate co-design.	particularly placements lower in the hierarchy, are not being followed. The process is understood to involve endorsement by an Aboriginal Departmental officer, usually the Aboriginal Practice Leader, endorsement by the Executive Director, and then approval by the Director General. Anecdotal evidence suggests this process is followed in only very few cases.  Support of kinship, or relative, carers is inadequate, as highlighted by the Ford Review in 2007. This includes disparity of financial and practical supports between foster and relative carers. 40 The Department indicates that this is being redressed through 'Building a Better Future: Out-of-Home Care Reform in Western Australia.'		children in OOHC will be connected to family, community, culture, and country.  The WA ACCO sector reports that families are not generally involved in developing cultural support plans, which then lack depth and critical information, and are sometimes incorrect.  The sector is also concerned that work with families before the expiry of orders, is not happening, preventing opportunity for safe and timely reunification. This is despite the requirement for work to start 6 months before expiry of the orders.	

PRACTICE				
PREVENTION	PARTNERSHIP	PLACEMENT	PARTICIPATION	CONNECTION
support.				

Department for Child Protection and Family Support (DCPFS), Government of Western Australia, Building a Better Future – Out-of-Home Care Reform in Western Australia, April 2016, available at https://www.dcp.wa.gov.au/ChildrenInCare/Documents/Building%20a%20Better%20Future.pdf

<sup>&</sup>lt;sup>2</sup> DCPFS. Government of Western Australia. Building Safe and Strong Families – Earlier Intervention and Family Support Strategy. September 2016. available at https://www.dcp.wa.gov.au/ChildrenInCare/Documents/Building%20Safe%20and%20Strong%20Families%20-%20Earlier%20Intervention%20and%20Family%20Support%20Strategy.pdf

<sup>&</sup>lt;sup>3</sup> DCPFS, Government of Western Australia, Building Safe and Strong Families – Earlier Intervention and Family Support Strategy, September 2016, available at https://www.dcp.wa.gov.au/ChildrenInCare/Documents/Building%20Safe%20and%20Strong%20Families%20-%20Earlier%20Intervention%20and%20Family%20Support%20Strategy.pdf

DCPFS. Government of Western Australia, Family Support (Responsible Parenting) Framework, revised December 2013, available at https://www.dcp.wa.gov.au/Resources/Documents/Policies%20and%20Frameworks/Family%20Support%20Framework%202013.pdf

<sup>&</sup>lt;sup>5</sup> DCPFS, Government of Western Australia, *Building a Better Future – Out-of-Home Care Reform in Western Australia*, April 2016, available at https://www.dcp.wa.gov.au/ChildrenInCare/Documents/Building%20a%20Better%20Future.pdf

<sup>&</sup>lt;sup>6</sup> DCPFS, Government of Western Australia, *Building Safe and Strong Families – Earlier Intervention and Family Support Strategy*, September 2016, available at

https://www.dcp.wa.gov.au/ChildrenInCare/Documents/Building%20Safe%20and%20Strong%20Families%20-%20Earlier%20Intervention%20and%20Family%20Support%20Strategy.pdf

DCPFS, Government of Western Australia, Aboriginal Services and Practice Framework 2016-2018, available at

https://www.dcp.wa.gov.au/Resources/Documents/ABORIGINAL%20SERVICES%20AND%20PRACTICE%20FRAMEWORK.pdf

OCPFS. Government of Western Australia. Building a Better Future – Out-of-Home Care Reform in Western Australia. April 2016. available at https://www.dcp.wa.gov.au/ChildrenInCare/Documents/Building%20a%20Better%20Future.pdf

DCPFS, Government of Western Australia, Aboriginal Services and Practice Framework 2016-2018, available at

https://www.dcp.wa.gov.au/Resources/Documents/ABORIGINAL%20SERVICES%20AND%20PRACTICE%20FRAMEWORK.pdf

<sup>10</sup> DCPFS, Government of Western Australia, Building a Better Future - Out-of-Home Care Reform in Western Australia, April 2016, available at https://www.dcp.wa.gov.au/ChildrenInCare/Documents/Building%20a%20Better%20Future.pdf

<sup>11</sup> Department of Communities (DC), Government of Western Australia, Better Care, Better Services; Safety and Quality for Standards for Children and Young People in Protection and Care, November 2017, available at https://www.dcp.wa.gov.au/ChildrenInCare/Documents/Better%20care%20better%20services%202017%20November.pdf

<sup>&</sup>lt;sup>12</sup> DCPFS, Government of Western Australia, Family Support (Responsible Parenting) Framework, revised December 2013, available at

https://www.dcp.wa.gov.au/Resources/Documents/Policies%20and%20Frameworks/Family%20Support%20Framework%202013.pdf

<sup>&</sup>lt;sup>13</sup> DCPFS. Government of Western Australia, *Building Safe and Strong Families – Earlier Intervention and Family Support Strategy*, September 2016, available at https://www.dcp.wa.gov.au/ChildrenInCare/Documents/Building%20Safe%20and%20Strong%20Families%20-%20Earlier%20Intervention%20and%20Family%20Support%20Strategy.pdf

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<sup>&</sup>lt;sup>17</sup> See https://manuals.dcp.wa.gov.au/CPM/SitePages/HomePage.aspx?Mobile=0

<sup>18</sup> See https://manuals.dcp.wa.gov.au/CPM/SitePages/Procedure.aspx?ProcedureId=274

<sup>38</sup> Steering Committee for the Review of Government Service Provision, Productivity Commission, *Report on Government Services – Chapter 16 – Child Protection*, 2017, Table 16A.23
<sup>39</sup> Steering Committee for the Review of Government Service Provision, Productivity Commission, *Report on Government Services – Chapter 16 – Child Protection*, 2017, Table 16A.23

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